

# Reaching New Dimensions In Performance Management

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**Where Are We Going?  
How Do We Get There?**

DoD Integrated Program Management Initiative  
Executive Steering Group

October 28, 1996

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C/SCSC IS DEAD

# Long Live

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# Transfer of Compliance Responsibility for C/SCSC

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- **SAE/DAE meeting June 11, 1996**
  - Integrated Program Management Initiative
- **Growing acceptance of earned value**
  - Declining review activity
    - Need to ensure a minimal core of expertise
- **Approved October 1, 1996**
  - Effective ASAP
  - NLT September 30, 1997

# Transfer of Compliance Responsibility for C/SCSC

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- **Each Component required to:**
  - Implement earned value effectively on contracts;
  - Ensure management systems reviews are requested when necessary;
  - Ensure DCMC is supported with appropriate program office and functional personnel when reviews are required.

# **Industry Standard Guidelines for Earned Value Management Systems (EVMS)**

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- **DoD Requests Industry to develop standard, September 1994**
  - ISO 9000 “Model”
- **Industry responded with EVMS “Guidelines,” August 19, 1996**
  - NSIA, AIA, EIA, SCA, ASA

# Industry Standard Guidelines for Earned Value Management Systems (EVMS)

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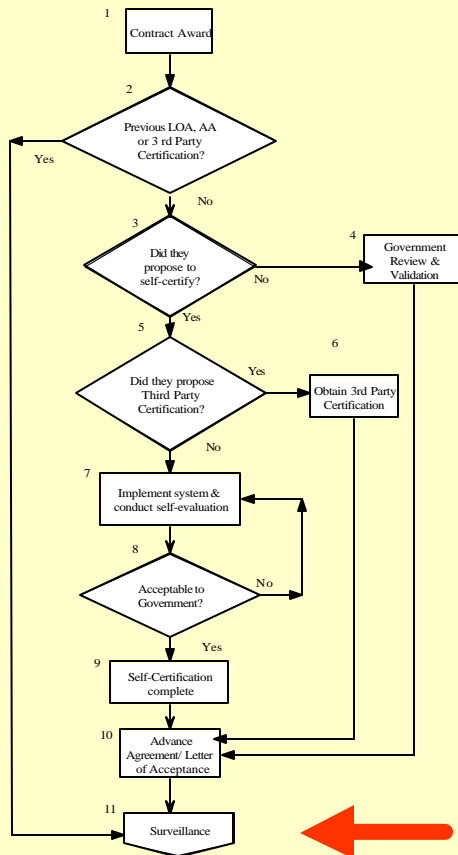
## ● Proposed DoD response:

- Adopt EVMS guidelines as replacement for C/SCSC;
- “Self certification” not acceptable;
  - Reserve the right to review “for cause”
    - Break the direct link between contract award and reviews;
    - Joint surveillance;
    - Focus on specific identified deficiencies
- Continue evolution toward a true “standard.”
  - ANSI, ISO, etc.
  - Big world: BS 6079; ISO 10006

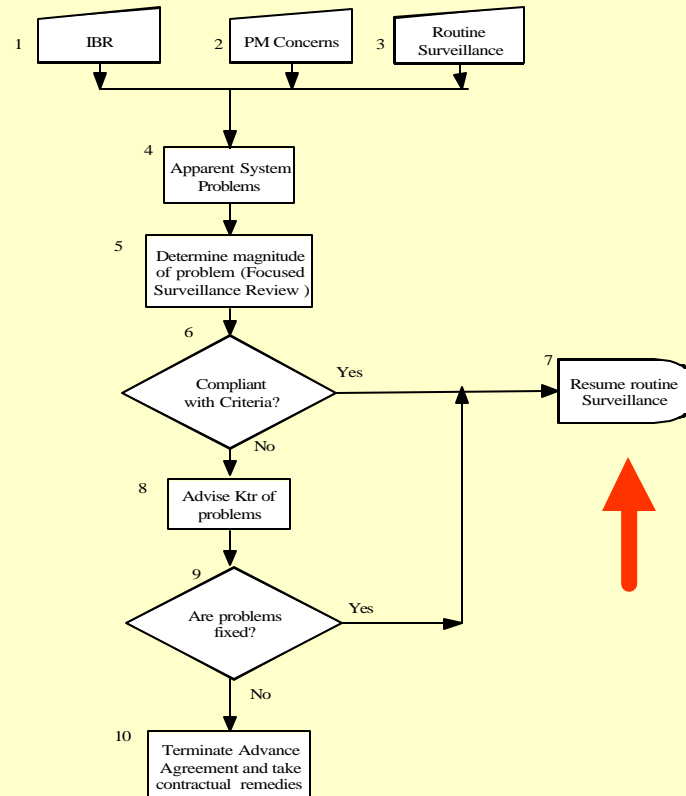


# The Proposed Processes

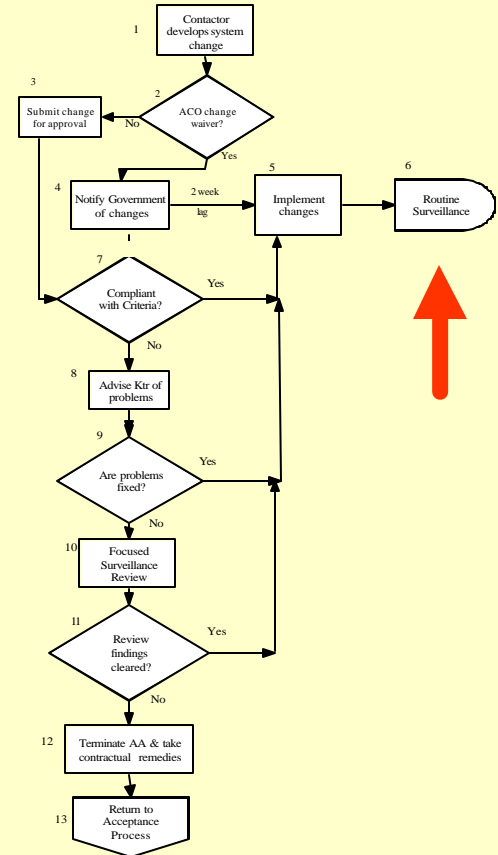
## AWARD



## SURVEILLANCE



## CHANGES



# System Reviews

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- **For contractors with current Letter of Acceptance, Advance Agreement, or “3rd party” certification, only two ways to trigger a review:**
  - **Surveillance**
    - IBR
    - PM
    - Plant rep
  - **System change**
- **Today’s process OR the proposed process!!**

# So What is the Big Problem?

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- Contract clause requires prior approval of system changes!
- Proposed process allows ACO waiver of prior approval.

# Work Shop Focus

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- The surveillance process.
- Considerations in determining waiver of prior change approval.
  - If EVMS is a real “standard,” it should be plant-wide.

# USD(A&T) Direction

July 9, 1996

- **Expand Integrated Project Management Initiative Executive Steering Group to include other Defense and non-Defense agencies;**
- **Establish metrics;**
- **Priority emphasis on EDI to include relationship to CALS/CITIS; implications of “on-line” access;**
- **Develop and implement a plan of action that will lead to the availability of tools to better integrate cost, schedule, technical performance, and risk management.**